

ARMY ALLIANCE, INC.

ANNUAL  
REPORT

JUNE 2005

KEEPING OUR FUTURE STRONG!

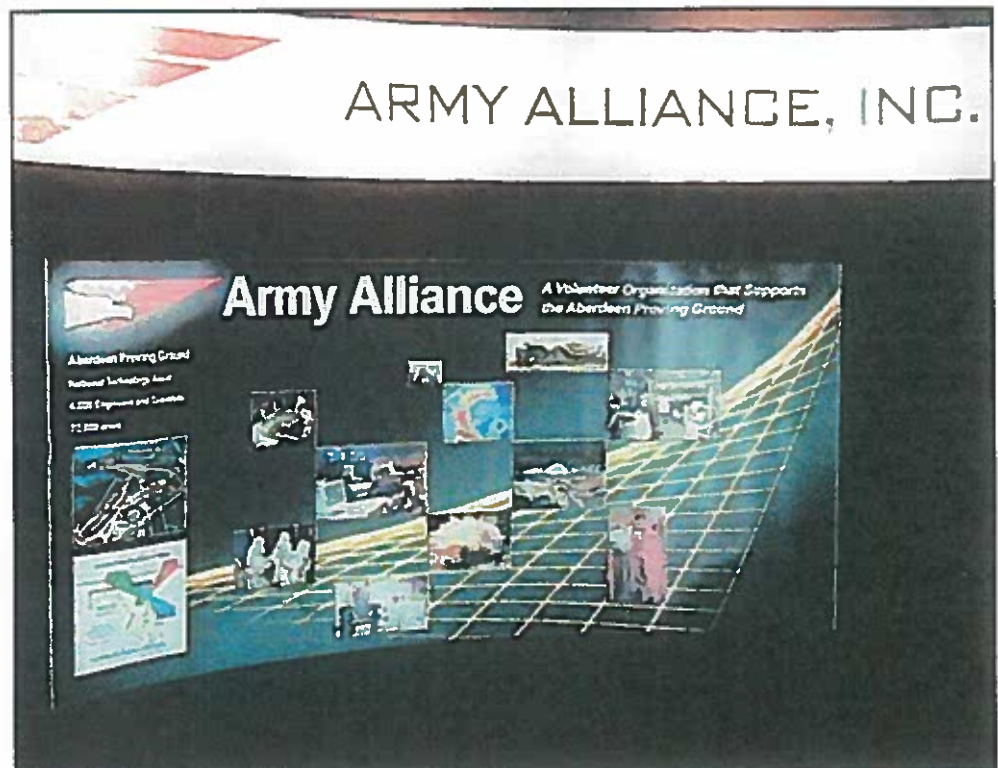


## Objectives

*The Army Alliance is a non-profit civic organization operating under Section 501 C (4) of the Internal Revenue Code. The overarching objective of the Alliance is the well being of programs and organizations at Aberdeen Proving Ground. Through the exchange of information and coordination of activities we hope to:*

- ★ Maintain Aberdeen Proving Ground as an economic asset and resource to the north-eastern Maryland region by supporting its organizations, programs, and missions.
- ★ Present a clear, coherent image of the technological assets of the Proving Ground and its value to the national defense.
- ★ Inform businesses and citizens of northeastern Maryland of the economic and cultural benefits of a strong military presence in the region.
- ★ Assist with the attraction of government and industry organizations to increase the economic viability of the Proving Ground.
- ★ Act as a coordinating body for various organizations, groups, clubs, and individuals who have similar interests in maintaining a healthy and stable Aberdeen Proving Ground.

We encourage you to contact the Army Alliance if you wish to support these efforts or if you have any questions concerning our goals and activities.





## The Nature of Alliance Business

*As the Army Alliance continues to support the development, viability, and interests of Aberdeen Proving Ground, many activities were undertaken throughout the last fiscal year which proved successful in meeting the Army Alliance's mission. This report, the Army Alliance's Annual Report, will provide information about the organization, its history, and the initiatives and activities it has undertaken throughout this last year, July 2004 through June 2005. We hope for those of you who may be less familiar with the Alliance that this report demonstrates the continued benefit to Aberdeen Proving Ground and the surrounding communities which the Alliance provides and encourages you to participate and become actively involved.*

*The Alliance focuses its efforts on (1) identifying and supporting significant and usually long-term projects that address the viability and growth of the Proving Ground and (2) providing support and advocacy for legislative initiatives during the annual state and federal budget cycles for funding of programs and/or facilities, particularly in their early stages or in order to accelerate their completion.*

**Long-term Projects**—The Alliance identifies key issues and projects that will continue to sustain the Army's oldest active proving ground with its 66 tenants. The key effort for this last year has been monitoring and maintaining the visibility of the Proving Ground as we enter into the final phase of the Base Realignment and Closure (BRAC) decision process. Activities included supporting Army organizations such as Research, Developmental, and Engineering Command (RDECOM) and the Developmental Test Command (DTC). In addition the Alliance is monitoring closely the G.A.T.E. project and the standing up of the 20th Support Command (CBRNE) which have the potential of bringing significant additional civilian and military jobs to the Proving Ground and the surrounding communities.

Since these long-term projects can take several years to be implemented and completed, the Alliance works closely with the Proving Ground tenants and Garrison Command, along with state and local civic and government organizations, including Congressional delegation members and staff, to ensure the success of such projects.

**Annual Legislative Initiatives (some success stories)**—Using the decision criteria described below, the Alliance identifies, sponsors, and advocates for several budget initiatives annually which focus on the financial and infrastructure health of the Proving Ground. Even though many of our legislative initiatives are not individually high dollars in total, they represent efforts to seek over \$45 million in FY06 to support critical jobs, funding, and Garrison needs to ensure that the Proving Ground is positioned well for BRAC.

The Army Alliance has been quite successful in achieving many of its strategic legislative initiatives. Since 2001, Army Alliance initiative programs and other programs the Alliance has supported, have been funded for almost \$200 million. Some of the significant projects for which the Alliance has raised funds through the legislative process are:





# Prior Alliance Achievements

<i>Projects</i>	<i>Total Amount</i>
Advanced Chemistry Laboratory	\$.44 million
Environmental Simulator	\$.09 million
Aberdeen Science and Math Academy	\$.199 million
Roadway Simulator	\$.95 million
Trunked Radio System, Safety	\$.14 million
Laser Sensor for NBC Recon	\$.58 million
Bioinformatics	\$.1 million
Knowledge Base Management	\$.45 million
CBR Sample Receipt Facility	\$.13 million
Training Center	\$.5 million
Spinel Transparent Armor	\$.28 million
LISA CB Agent sensor	\$.42 million
Knowledge Management Center	\$.15 million

# Economic Impact

APG is a dominant economic force in Harford County and the state of Maryland. The installation provides a wide variety of employment opportunities and is the largest single employer in Harford County with a combined workforce of over 17,000 personnel. The installation also contracts for goods, services, and products from many firms and businesses located regionally and nationally.

	Harford County	Maryland	MD Plus
DOD Civ Pay	\$415	\$564	\$607
Military Pay	115	117	117
NAF/Others Pay	13	13	13
Contract Dollars	33	174	1,321
<b>TOTAL</b>	<b>\$576</b>	<b>\$868</b>	<b>\$2,058</b>

(Representative 2004 \$Million)





ARMY ALLIANCE, INC.

## *The Army Alliance 2005 – a Year of Challenge*

An example of one of our successful initiatives is the Advanced Chemistry Lab (ACL) being built at the Edgewood Chemical and Biological Center. The ACL—with 75,000 square feet of laboratory and office space—will replace three older laboratories, including the Amos A. Fries Chemistry Building. Scheduled to open in late 2005, the new facility will enhance ECBC's ability to counter the evolving threat of chemical warfare and the use of chemical agents by terrorists.

Highly instrumented and adaptable, the ACL is capable of analyzing at the parts-per-billion level and has been designed for flexibility so that it can address the ever-changing requirements of scientific advancement. Safety in and outside the laboratory has also been a primary consideration—engineering controls such as sophisticated ventilation and filtration systems will protect scientists inside the lab as well as

the surrounding communities and environment.

A central feature of the new lab will be the Nuclear Magnetic Resonance (NMR) suites. The NMRs, a critical tool that helps scientists identify the molecular structure of chemical compounds, will provide support to researchers working in the fields of decontamination, carbon studies, and sample analysis for the Chemical Weapons Convention treaty.

Under the Chemical Weapons Convention, each signing country is allowed one single small scale facility (SSSF) for manufacturing chemical agents in small quantities for the development of defensive measures. ECBC is the United States' SSSF and this capability will be part of the ACL. The ACL will eventually be the only national source for research and development quantities of chemical agent.



*Artist's rendition of the Advanced Chemistry Lab at the Edgewood Chemical and Biological Center*



Another example of working a long term project is the Aberdeen Science and Mathematics Academy. It is a magnet school that established a partnership that makes unprecedented use of Department of Defense (Aberdeen Proving Ground) technology assets to achieve excellence in secondary education. By leveraging APG's scientific capabilities in a unique and exciting endeavor it will advance high school education to a new level. Established as a countywide initiative, it responds to the nationwide need to enhance the academic level of high school students' achievement in the area of science, mathematics, and engineering. The Academy serves as a nationwide prototype for DOD activities.

The Academy opened in August 2004 with fifty freshmen students, who were competitively selected from throughout Harford County. The Academy has met with a great deal of success in every aspect. Interest continues to grow as evidenced by the receipt of 106 applications for 50 vacancies for entering freshmen for the 2005-2006 school year. Selections are competitively made based on student demonstrated academic ability. Applications have been received from students in middle schools throughout the County, including four from

private schools and one from Cecil County.

Inasmuch as the Academy is a partnership with the Department of Defense and serves as a prototype, it is committed to assist other high schools, which desire to establish enhanced programs of a similar nature. The Alliance at Fort Meade has received our assistance. Other areas demonstrating interest include Andrews Air Force Base and the Naval Research Laboratory.

A Science and Mathematics Advisory Board has been established to assist in developing additional enhancements to the program. This includes developing partnerships with the University of Maryland and, hopefully, with the University of Delaware. Academia from both universities is represented on the Board.

The Alliance continues to support Federal funding for state-of-the-art needs of the Academy. The Fiscal Year 2006 request includes funds for high-end technology, scientific equipment, specialized faculty training, and field experiences for student enrichment. The request amounts to \$1,000,000 and represents the remaining increment of the original request for \$2,000,000. Previously, two increments were received, one in FY 2003 and one in FY 2005.

## Other Long Term Actions

In addition to BRAC specific work, we have continued supporting the Army organizations such as Research, Development, and Engineering Command (RDECOM) and the Army's Test and Evaluation Command (ATEC). As we have reported before, retaining the location of the headquarters of RDECOM, and consolidating the ATEC at APG, are key objectives. In each case we will either lose or gain positions; there is not a status quo situation-APG will either gain or lose a significant number of manpower positions and the momentum of an improved Army testing organization. The ATEC location is a long running concern, going back at least six years. The Alliance has presented the case for consolidating and locating the headquarters at APG, as reported in previous years. The response continues to be that both the RDE Command and ATEC decisions will be made as a part of base realignment and closure deliberations. The Alliance and the Congressional delegation are intensely interested in the outcome, which will be under BRAC

Commission deliberation at the time this report is published.

**20th Support Command.** During the last year we have seen the activation of the 20th Support Command (CBRNE). This command includes the Technical Escort Unit, a long standing specialized and critical element of the nation's ability to deal with weapons of mass destruction, and the global war on terrorism. This command has many other responsibilities also. The Alliance will work to ensure it remains headquartered at APG.

**Enhanced Use Leasing-Opus East, LLC.** Another action which has the potential for major positive impact and the potential of bringing significant additional civilian and military jobs to the Proving Ground and the surrounding communities is the Government and Technology Enterprise (G.A.T.E.) enhanced use leasing (EUL) project. This was awarded to OPUS East, of Rockville, MD, in September 2004. OPUS is one of the nation's largest com-





mercial real estate developers. The new building project will involve a long-term government lease of approximately 200 acres off Maryland Boulevard on APG, for a high-technology research center. The project will include general-purpose, laboratory, research and development, and administrative buildings, and a hotel/conference center. EUL offers unique advantages to the military installation. When completed the multi-year

project could bring more than 8,000 jobs to the region and generate a \$40 million annual economic impact. The Alliance is monitoring closely the G.A.T.E. project.

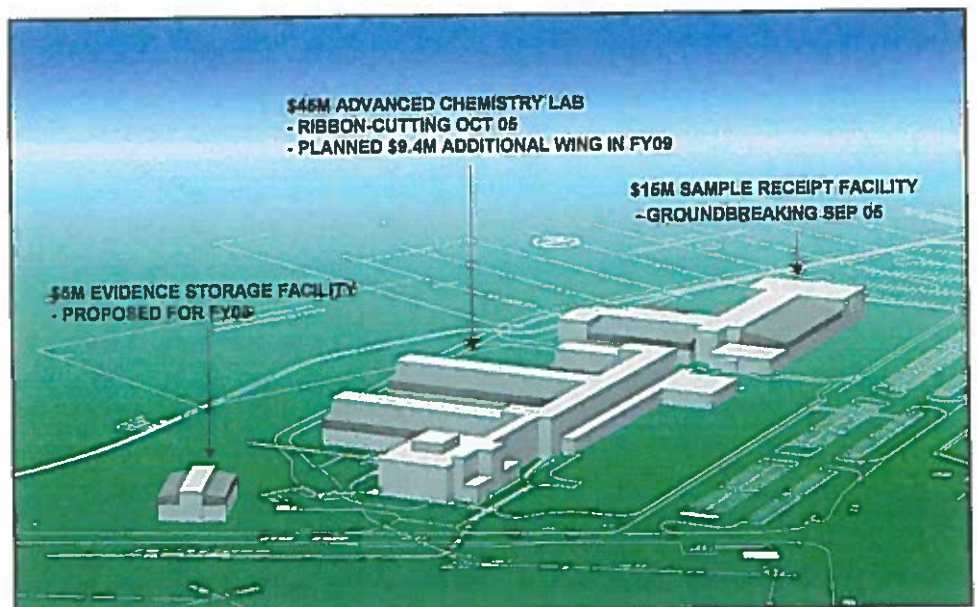
We continue to be involved in the possibility of a new training center, which might involve State Department and other agencies, at APG. This has been identified as a possible candidate for enhanced use leasing.

## Legislative Interests for Federal Fiscal Year 2006

**The Legislative Initiatives Process.** Through careful monitoring of the federal legislative budget process throughout the year by the Alliance and those who assist us in Washington, the Van Scoyoc Associates, the Alliance evaluates the success of its current initiatives and begins planning to continue with or add new initiatives for the next budget cycle. After working with Proving Ground officials and community leaders throughout the winter, the Alliance sponsors a meeting in February or March between Congressional staff representatives and key initiative sponsors. This meeting formally kicks-off our annual legislative initiatives process and provides us key insight and feedback from the Congressional staff on the initiatives the Alliance is considering for the upcoming year. Using this feedback, along with the below additional criteria, the Alliance selects several initiatives to pursue.

- The expected impact on the Proving Ground and the community
- The likelihood that the item would be funded in the absence of Alliance support
- The degree to which the Army has accomplished essential internal actions in support of the initiative
- The probability that our efforts will result in a successful outcome

Each initiative is documented in a multi-page briefing paper submitted to the Congressional delegation. We also support and advocate for these initiatives by working with the delegation to draft letters and complete forms for the submissions to the appropriation committees. Lastly, we continue our efforts by answering any questions that arise from the delegation and the committees' staff.



*This graphic demonstrates the cumulative and long-term nature of many of the Alliance's funding initiatives.*



## CONGRESSIONAL INITIATIVES

### DEFENSE

Aberdeen Technology Transfer Initiative .....	\$ 1.5M
Spinel Tactical Armor Manufacturing Technology .....	\$ 3.2M
Rotorcraft Survivability Assessment Facility .....	\$ 8.5M
Knowledge Integration & Management Center of Excellence .....	\$10.0M
Biorefinery-Based Tactical Power Generation System .....	\$ 3.0M
Survivability of Equipment Against Nuclear, Biological, and Chemical Effects .....	(Language Only)

### HOMELAND SECURITY

Chemical-Biological Evidence Handling and Storage Facility .....	\$ 5.0M
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### LABOR/HHS/EDUCATION

Army-Supported Science and Math Academy .....	\$ 1.0M
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### MILITARY CONSTRUCTION

ARL High Performance Supercomputing Center .....	\$ 2.5M
Emerging Threat Agent Defense Laboratory .....	\$ 9.4M

### TRANSPORTATION

Edgewood Train Station Revitalization Plan .....	\$400,000
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### Relationships Key to the Alliance's Success

The Alliance would not have such success without our strong affiliations with the civic and governmental communities. We are proud and appreciative of our close working relationship with the Maryland Congressional delegation and their staff and consider this relationship our most valuable asset. In addition to our legislative success, essential to the Alliance's operations are our cooperative, teaming relationships with local and state government officials and organizations, including the Maryland Department of Business and Economic Development, the Harford and Cecil County governments, and the municipalities of Aberdeen, Bel Air, and Havre de Grace. We have been able to develop these effective relationships through a dedication to credibility, accessibility, and responsiveness. We foster credibility, particularly with regards to our legislative initiatives, by taking care to support only those initiatives that we have vetted for genuine merit and benefit to both our nation and our local interests.

There were changes involving two key Alliance relationships this year, both involving Maryland senators.

**Senator Sarbanes.** Senator Sarbanes announced his retirement at the end of his term in 2006. Senator Sarbanes has steadfastly supported APG, has been a strong friend of the Alliance, has spoken at Alliance events, and his staff have been strong proponents of Alliance initiatives dating back to this organization's formative years. We have appreciated his effectiveness and will miss his participation. When his replacement is elected, we will immediately work on building confidence and a strong working relationship with the new senator.

**Senator Mikulski.** With the assignment changes in the 109th Congress, Senator Mikulski has been appointed to the Senate Appropriations Committee, Subcommittee on Defense. The Appropriations Committee is the largest committee in the U.S. Senate, and writes the legislation that allocates federal funds to the numerous government agencies, departments, and organizations on an annual basis. Therefore its actions are very significant to Alliance interests. We will work hard to continue our strong relationship with Senator Mikulski and her staff.







# DOD BRAC Recommendations

More than four years ago the Alliance identified the current round of base realignment and closure, BRAC 2005, as a major, long term initiative. Indeed, the prospect of BRAC was a consideration in the creation of the Alliance in 1998-1999. While the process is far from over, the end is in sight. On May 13th of this year the Department of Defense published its BRAC recommendations and delivered them to the independent, nine-member BRAC Commission.

## *The Way Forward*

The remainder of the BRAC process looks like this:

- The Commission will review DOD's recommendations, make changes they deem appropriate, and send the modified recommendations to the President by September 8th.
- The President must approve the recommendations or send them back to the Commission for revision by September 23rd. If he accepts them, Congress must act within 45 days or the recommendations become final.



- If the President returns the recommendations to the Commission, they have until October 20th to send him revised recommendations.
- The President must approve or disapprove the revised recommendations and send them to Congress by November 7th. Both the President and Congress must accept or reject the recommendations package in its entirety; they cannot do line by

line veto. If Congress takes no action within 45 days the recommendations become final.

Essentially, the DOD has done its job and has passed the ball to the Commission. As is apparent in the daily press, the Commission must complete its work in the face of the most intense lobbying effort of any government activity, and there can be no doubt that they will make changes to DOD's proposals. We can only feel secure that we know the final outcome when the President acts on the recommendations by September 23rd or on the revised recommendations by November 7th.

## *Impact of the DOD Recommendations on APG.*

The DOD has stated its intent to use the BRAC process as a part of US military force transformation, and there can be no doubt that its recommendations for the Proving Ground, if implemented, will transform the post into a very different installation. The major gains and losses for APG would be:

**Losses.** Under the DOD proposal APG would lose the following activities:

- The Ordnance Center and Schools would be relocated to Fort Lee, VA.
- The Army Environmental Center would move to Fort Sam Houston, TX.
- APG mobilization functions, which prepare activated soldiers to go to war, would be relocated to Fort Dix, NJ, to be combined with similar activities there.

**Gains.** There is a complex array of recommendations in the 400-page DOD proposal that would add people and activities to APG. They can be summarized as follows:

**HQ ATEC.** The relocation of the Headquarters, Army Test and Evaluation Command, and about half of its subordinate Army Evaluation Center, from leased space in Alexandria to either APG or Fort Belvoir has been of intense interest to



the Alliance and the Congressional delegation because (1) it makes sense to put it here, and (2) placing it at Belvoir would have meant the loss of about 200 jobs.

**HQ RDECOM.** The Research, Development, and Engineering Command was created provisionally at APG, with its final location to be determined in the BRAC process. The headquarters is not addressed in the DOD recommendations, and it therefore will remain here.

**Communications and electronics.** The DOD recommendations would close Fort Monmouth, NJ, and transfer elements that appear to create at APG a life cycle management command—a two star command reporting to Army Materiel Command—for communications and electronics.

**Defense against chemical and biological weapons.** With a set of seven separate recommendations DOD would transfer to APG all the research and research management activities for non-medical chemical and biological defense that are presently in the other services and the Defense Threat Reduction Agency. It would also consolidate all medical chemical defense research at APG by combining activities from Walter Reed with the Medical Research Institute for Chemical Defense.

**Army Research Laboratory.** ARL Vehicle Technology Directorates now at Langley, VA, and Glenn, OH, would be moved to APG, as well as the ARL activities at White Sands Missile Range, NM, except a minimal detachment required to maintain test and evaluation functions there. Army Research Institute efforts on human systems, at Fort Knox, KY, would also be moved to APG.

**Civilian personnel offices.** The Army would continue the consolidation of its civilian personnel operations centers by relocating the one now at Rock Island Arsenal, IL, with part of it going to Fort Riley, KS, and part of it being consolidated with the Civilian Personnel Operations Center at APG.

**Other gains.** One recommendation would relocate activities on information systems development and acquisition from Redstone Arsenal, AL to APG, and others would move to APG various procurement and inventory control functions, probably those that relate to other organizations that would be placed here.

### **Assessment**

If DOD's recommendations for APG are accepted and implemented, the changes will be dramatic and noticeable to the most casual observer.

Salient points are:

- DOD calculates that its recommendations for APG would result in a net increase for military and civilian personnel and on-post contractors of 2,176.
- The recommendations essentially trade military positions (many of them students) for high level managerial and technical ones; the number of incoming civilians is calculated as 5,371—and they will mostly be technical, professional, and high level management personnel.
- The number of defense contractors and businesses in the area that support APG would increase, and change to encompass electronics and communications activities.
- Most of the major mission areas already on post—test and evaluation, chemical and biological defense, basic research, civilian personnel operations—would be strengthened by additions from other installations.
- The loss of the Ordnance School will greatly reduce the “real Army” presence at APG and change the military appearance of the installation; APG will increasingly look like a very large technology park.

### **Status**

In terms of the nature and number of jobs and the strength of organizational missions, the DOD recommendations probably treat APG as well as any installation in the country. This is not a time for celebration, however, but at best a time for cautious optimism. Past BRAC commissions have changed about 15 per cent of the recommendations given them, and it is absolutely certain that this one will also make changes to the DOD recommendations. The Alliance will closely monitor their progress and continue to work with our partner organizations and the Congressional delegation to ensure the best possible outcome for APG.



## *Supporting Activities and Partnering*

In addition to initiatives that directly influence the well being of the Proving Ground, the Alliance performs a variety of supporting activities essential to our mission. Some representative examples are:

- **State of Maryland Federal Priorities.** Each year the Maryland Department of Business and Economic Development gives the Alliance the opportunity to nominate issues for the State of Maryland list of priorities for federal legislative activity. That annual list and the accompanying background papers are used by the Governor's Washington office in addressing state legislative interests, and the Governor and other state officials lend their support to items in the package. This year the Alliance submitted ten items to the State. Nine of them dealt directly with APG; the tenth supported the Aberdeen Science and Math Academy.

- **Maryland Military Installation Strategic Planning Council.** Throughout the year the Maryland Military Installation Strategic Planning Council has been meeting to work through important issues as it affects Maryland's military bases and federal installations. The board was appointed by the Governor and meetings are coordinated by the Maryland Department of Business and Economic Development. The Alliance continues to work with this group to create community awareness about Base Realignment and Closure in 2005.

Delegate Mary-Dulany James and Mr. Dean Ertwine, a member of the Alliance Board, are members of the Maryland Military Installations Strategic Planning Council. Other members include members of the Governor's Cabinet, presidents of state military alliances, and congressional staff.

Alliance Presidents and County officials regularly interact during these meetings with State officials on issues such as transportation and planning that could ready communities for the BRAC impact.

**Harford County Night in Annapolis.** In January, Alliance board members participated in the Harford County Night in Annapolis sponsored by the Greater Harford Committee. Board members have an opportunity to interact with our own delegation and other legislators across the state regarding the Alliance's initiatives.

**Working with congressional staff.** On February 14, 2005, Congressional staff from Senators Sarbanes, Mikulski and Congressmen Ruppertsberger, Gilchrest and Barlett's offices were all represented at this meeting to learn about Aberdeen Proving Ground's initiatives.

Following this meeting, four members of the Army Alliance Board met with some of the same congressional staff in Washington, DC to fine tune the FY 2006 initiatives and assist in follow up if there were any questions regarding the requests.

New staffers employed by the congressional delegation have expressed a desire to visit Aberdeen Proving Ground in June. Alliance board members are working to put these members in touch with APG officials to make these arrangements.







## Financial Matters

The Alliance is clearly in the information business—we gather, consolidate, package, coordinate, and exchange information. In order to be successful we must constantly acquire information and provide it to those who can act on it to the benefit of Aberdeen Proving Ground. This effort is continual and involves considerable expense.

Our financial resources during this year have permitted us to continue the essentials of our endeavors in an effective manner. Revenues for the period approximate \$225,000, of which ninety percent is from grants. Included in the grant category are the State of Maryland, Harford and Cecil Counties, Aberdeen, Bel Air, and Havre de Grace. Support from industry and

individuals represent the remaining ten percent. Our expenditures involve factors regarding APG and, for the most part, are directed towards gathering, packaging, and distributing information relative to APG in the Washington area with concentration on Congress and the Pentagon. Funding supports two major contractors, Van Scoyoc Associates and Cypress International, Inc. and includes a small contract for analysis with TRSG, Inc. An administrative support contract represents only four percent of funding.

All officers and directors serve without compensation and in fact are required to make a financial support contribution, in addition to the donation of their time and energies while serving on committees and special projects.





ARMY ALLIANCE, INC.

# Alliance Support

Financial sponsorship of the Army Alliance is open for participation by any person or organization that supports our goals and objectives. Our contribution levels allow all interested parties to participate to the extent of their ability.

Contributions to the Alliance are not deductible for tax purposes as charitable contributions, but may be submitted as a business expense.

*The contribution categories are as follows.*



**SPONSOR**

**\$2,500 or more annually**



**SPONSOR**

**\$1,000 or more annually**



**SPONSOR**

**\$250 or more annually**



**SPONSOR**

**\$50 or more annually \***

*\*Open only to individuals*

The Alliance receives funding support from six government agencies. The following organizations have supported the Alliance's efforts in many ways, including extensive personnel assistance in addition to significant financial grants.

**Maryland Department of Business and Economic Development**

**Harford County Government**

**Cecil County Government**

**City of Aberdeen**

**City of Havre de Grace**

**Town of Bel Air**

# Granting Agencies



# Corporate Sponsors

Financial assistance from our corporate sponsors, together with grants from our supporting government organizations, is essential to the existence of the Alliance. In addition to financial assistance, several of our corporate sponsors demonstrate their commitment to the success of the organization with supplies, manpower, and facilities. This corporate support is essential not only from a financial standpoint, but also as evidence that Alliance activities represent the interests of the region. We welcome several new sponsors this year.

☆☆☆☆  
**SPONSORS**

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of Realtors, Inc.  
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TRsG  
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Contracting Company





## INDIVIDUAL SPONSORS

Individual sponsors are an important component of the Alliance in that their participation serves as a measure and illustration of the breadth of community support for our objectives.

Roy Albert	Andrew G. Ellis	Prabu Prabhakaran
Alan Benton	George J. Engleson	Wally Quintrell
Franklin M. Bradley	Dean Ertwine	Arend H. "Pete" Reid
Tom Brezee	Cathy Hampton	Bill Richardson
Joe Brooks	Larry Harris	Dave Robinson
Roger F. Brown	Rodney Hudson	Tom Romanko
Bryan Buckland	Joseph Huber	Mark Schlottman
Denise Carnaggio	Robert L. Johnson	Donnell "Beetle" Smith
John Carrico	James C. Kelton	Charles Solloway
Eugene C. Chandler	James F. LaCalle	Paul A. Tennant
Wyett H. Colclasure II	Barney Michel	Joe Traino
Daniel Cosgrove	John Mettee	Raymond "Tim" Wittig
William Cox	Jill Myrick	William Yeakel
Faust "Boo" Denicola	Doris Powers	





# Army Alliance 2004-2005 Leadership

The members of the Alliance board of directors are elected to three-year terms at the annual dinner meeting in June of each year. Following that meeting the board elects its officers to annual, renewable terms.

## BOARD OF DIRECTORS

<b>Wyett H. Colclasure II (President)</b>	<b>Joseph E. Huber</b>
<b>Barney Michel (Vice President)</b>	<b>Rodney Hudson</b>
<b>Denise Carnaggio (Secretary)</b>	<b>John Mettee</b>
<b>Robert L. Johnson (Treasurer)</b>	<b>Jill Myrick</b>
<b>Alan Benton</b>	<b>C. Warren Mullins</b>
<b>Bryan Buckland</b>	<b>Wally Quintrell</b>
<b>John Carrico</b>	<b>Doris Powers</b>
<b>William Cox</b>	<b>Arend H. Reid</b>
<b>Andrew G. Ellis</b>	<b>David C. Robinson</b>
<b>Dean Ertwine</b>	<b>William B. Seccurro</b>
<b>Jim Fasig</b>	<b>Donnell "Beetle" Smith</b>
<b>Larry Harris</b>	<b>William Yeakel</b>

## LIAISON

**BG J.M. "Mike" Hayes USMC (Ret)**

Director of Military and Federal Facilities, Maryland Department of Business and Economic Development

**Bill Richardson**

Executive Military Liaison, Harford County Government



*This publication was funded in part by the Maryland Department of Business and Economic Development.*



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