

ARMY ALLIANCE, INC.

A large, stylized graphic of the American flag is positioned in the background. It features a red field with white stars and white stripes. The stars are arranged in a pattern that partially overlaps the text 'ANNUAL REPORT'.

ANNUAL  
REPORT

JUNE 2002

KEEPING OUR FUTURE STRONG!

# ARMY ALLIANCE

## STATEMENT OF PURPOSE

The Army Alliance, Inc. is a non-profit civic organization under Section 501 C (4) of the Internal Revenue Code. The objectives of the Alliance are to —

- ★ Maintain Aberdeen Proving Ground as an economic asset and resource to the northeastern Maryland region by supporting its organizations, programs, and missions.
- ★ Present a clear, coherent image of the technological assets of the Proving Ground and its value to the national defense.
- ★ Inform businesses and citizens of northeastern Maryland of the economic and cultural benefits of a strong military presence in the region.
- ★ Assist with the attraction of government and industry organizations to increase the economic viability of the Proving Ground.
- ★ Act as a coordinating body for various organizations, groups, clubs, and individuals who have similar interests in maintaining a healthy and stable Aberdeen Proving Ground.

The overarching objective of the Alliance is the well being of programs and organizations at Aberdeen Proving Ground. We encourage you to contact the Army Alliance if you wish to support our efforts or if you have any questions concerning our goals and activities.



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# INTRODUCTION

As this document is being published, the Army Alliance is completing its third year of existence. The first two years of Alliance operation could be described as a period of learning, development, and relationship building. The results of this third year of the Alliance enterprise begin to illustrate the value and the potential of the Alliance concept as we have employed it –

- Budget initiatives supported by the Alliance resulted in \$67.4 million of new funding for organizations at Aberdeen Proving Ground in fiscal year 2002 alone.
- Procedures developed by the Alliance have been used as examples for similar organizations that have been in existence far longer.
- We have assisted the community around one Maryland military installation in establishing an Alliance-like activity, and we have been asked to assist in the formation of a similar “alliance” at another site.
- We have addressed our requirement to inform government and the community about Aberdeen Proving Ground through publication of a well-received brochure on the Proving Ground and an unprecedented level of presentations to government and civic organizations.

If one attempts to assess the return on the investment made by those who have contributed to the Alliance financially, **the Alliance initiatives for Aberdeen Proving Ground that were funded in the current federal fiscal year represent a 330-fold return on the total amount of our grants and contributions.** That number is conservative, in that most of the initiatives will result in continuing funding and new jobs for years to come. One effort, for example, amounted to only \$2.5 million of research and development funds for 2002, but if it proceeds to conclusion it will result in a much larger production contract and the creation of about 50 new engineering and technical jobs in the APG area.

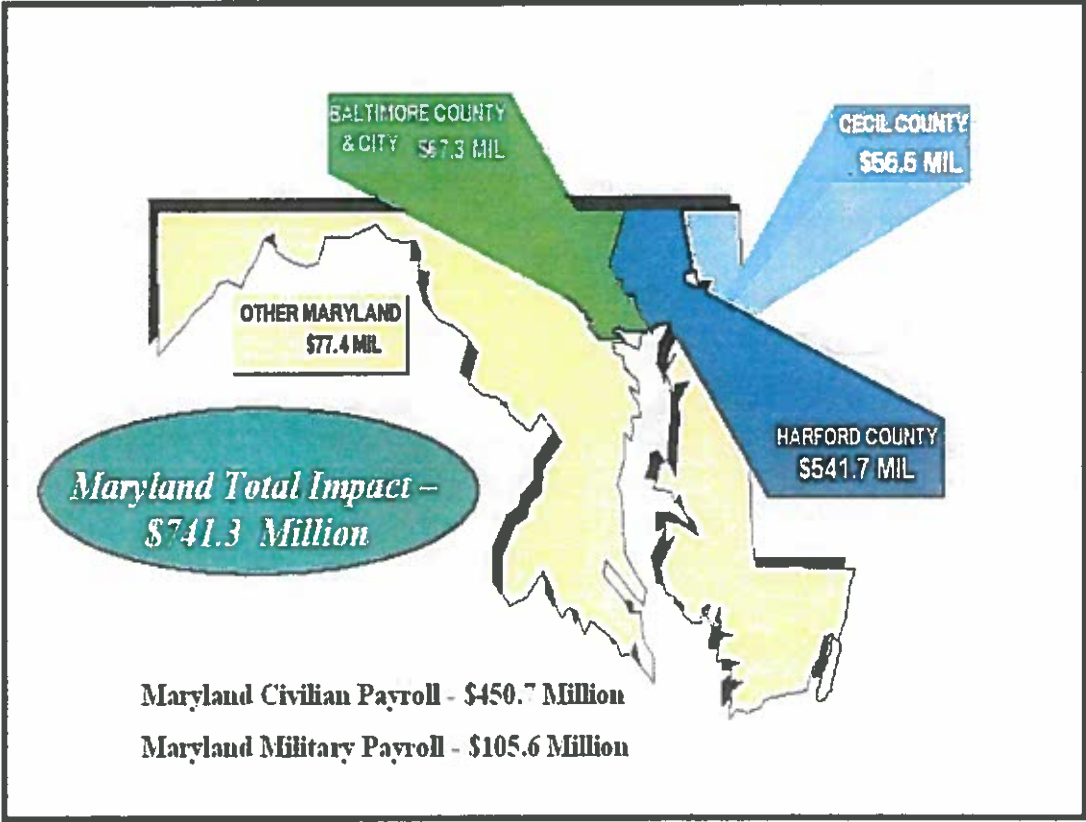
Our most valuable asset is our close relationship with the staff of our Congressional delegation. Our members of Congress need accurate, timely information in order to act in the best interest of the Proving Ground, and our relationship with the delegation staff has matured into an effective partnership in which we attempt to help them deal with an intense workload. We are indebted to them for their acceptance and encouragement of our efforts.

The support of the Maryland Department of Business and Economic Development, the Harford and Cecil County Governments, and the municipalities of Bel Air, Aberdeen, and Havre de Grace is essential to Alliance operations, and

their cooperative, team relationship with the Proving Ground is a major factor in making our operations possible.

This report is intended to be part annual history, part tutorial for those less involved in the program than the board of directors, and part prognosis on coming events. We need additional sponsors to demonstrate community support for the Proving Ground, and it is hoped this document will serve as a primer for those individuals and corporations who are not yet part of the Alliance community. The following pages summarize the results of Alliance efforts during the past year, our ongoing efforts, the general state of the Alliance enterprise, and our perceptions of the challenges that lie ahead.

***Aberdeen Proving Ground...  
...a national technology asset  
...a critical economic resource***



## RESULTS OF 2001-2002 BUDGET INITIATIVES

The Congressional delegation was extraordinarily successful in securing funds for APG for the current year. The Alliance supported seven items for the FY2002 federal budget, and six of the seven received funding –

★ **Agent Chemistry Laboratory.** This military construction project for a new building at the Edgewood Chemical and Biological Center is fully funded at \$44 million. The Center hopes to award a construction contract by June and to have a groundbreaking ceremony in September.

★ **Environmental Simulator.** This climatic test facility for the Aberdeen Test Center is also fully funded at \$9 million in the current year budget.

★ **Roadway Simulator.** The third and final phase of funding for this Aberdeen Test Center effort was proposed at \$13.5 million, and was actually funded at \$9.5 million. The Army has stated it will find the balance of funding required to fully fund the project and complete the effort.

★ **Bioinformatics Program.** This biotechnology program, important for both military biological warfare defense and homeland security, was proposed as a joint effort between the Edgewood Chemical and Biological Center and Virginia Tech University and was funded at \$1 million. This is less than we requested, but it is actually a reasonable amount for a start-up year. We are seeking continuation and expansion funding in the FY2003 budget year that begins in October.

★ **Post Radio System.** Funding of \$1.4 million of Army operations and maintenance funding was appropriated for replacement of the obsolescent radio system that is used to control range firing and emergency services at the Proving Ground. This is about half of what we sought, but enough to have some impact on the perennial problem of shortfalls in base operations funds at the Proving Ground. At last report the funds had not been received: it is notoriously difficult to ensure that O&M funds are used as they were intended, and the Alliance must take this into account in prioritizing future funding requirements.

★ **Laser Sensor for NBC Reconnaissance.** This research and development funding supports development of a chemical agent sensor that will significantly reduce the risk to crews of vehicles used by the Army and Marine Corps for chemical and biological reconnaissance and, if successful, bring about 50 new engineering and skilled technician jobs to the area. The effort is funded at \$2.5 million, less than needed for transition of the program to production, and we are seeking the balance required in the FY2003 budget.

The single item that we were not successful in supporting for FY2002 funding was the "science and math magnet school." We sought \$3.5 million for this program that would employ the extensive Proving Ground scientific resources to achieve a new level of excellence in high school science and mathematics education. Factors that may have contributed to our lack of success are (1) the amount we sought was somewhat high in comparison to most federal education grants; (2) education grant programs were restructured during the budget year, perhaps leaving this item lost in the shuffle; and (3) although the program was provided \$369,000 in FY2001 for planning and start-up actions, none of that funding was actually used in 2001, limiting our ability to support the 2002 request with information on progress. The school system has now begun to deploy those funds, and we are again supporting funding in the 2003 budget.

We attempt to limit the number of formal Alliance initiatives to six or seven each year in order to avoid diluting the attention that can be devoted to our interests. We did, however, provide assistance and support on three other significant budget items during the year —

★ **Foreign Munitions Surveillance Facility.** The Alliance assisted the Maryland Department of Business and Economic Development in having this project identified as one of the State of Maryland's legislative priorities for the 2002 federal budget year. It supports the Aberdeen Proving Ground detachment of the National Ground Intelligence Center and is funded at \$3.8 million in the military construction budget.

★ **Biotechnology Center of Excellence.** The Alliance supported this proposed consortium of the Edgewood Chemical and Biological Center and several universities with assistance on portraying and presenting the program. It is funded at \$2 million in the defense budget.

★ **State Department Counter-Terrorism and Security Training Center.** This Department of State facility, known as CAST, was originally planned to train 2500 foreign anti-terrorism officials annually. As a result of the events of 11 September, it is now expected to train at least 7500 students each year, with a staff and faculty of more than 100. As a result of our efforts, State Department officials have made numerous visits to the Proving Ground and have become fully convinced that it is the optimal site for the center. A request of \$52 million for construction of the facility is included in the President's FY2003 budget submission that is now being considered by Congress.

**This year Aberdeen Proving Ground organizations received \$67.4 million for projects supported by the Army Alliance. Funding at APG directly impacts jobs and the economy of Northeastern Maryland.**



# ALLIANCE LEGISLATIVE INTERESTS FOR THE FEDERAL FISCAL YEAR 2003

Alliance activities that directly support Aberdeen Proving Ground programs and organizations fall into two categories –

- **Major, generally long-term actions on matters that will have major impact on the Proving Ground.** Examples of such efforts include our interest in the organization and location of Army test and evaluation organizations, support for the location of the State Department CAST here, and preparations to ensure the Proving Ground fares well in the coming round of base realignment and closures. To provide a sense of scale, the potential impact of items in this category of effort is in terms of hundreds of jobs.
- **Actions that address the annual federal budget cycle, usually seeking funding for such things as the start-up, acceleration, or enhancement of programs and facilities.** These budget interests sustain the health of the Proving Ground infrastructure, and in a sense they “pay the rent” while we work the longer term, slower payoff issues. While the individual items often have a relatively small dollar value, collectively they can be quite significant, as was the case over the past year. It is this second category of interests that is addressed in this section of the report.

We begin the annual budget efforts in November of each year by having informal discussions with Proving Ground officials and others to collect ideas. Often federal action on the budget runs late – this year it was not completed until after Christmas – and for many areas we must know the results on the current year budget before we can address initiatives for the coming year. When the current-year budget results are known, we formally start the annual process by hosting a meeting of Congressional staff representatives at the HEAT Center. Following that, we select items to support based on several subjective criteria –

- the expected impact on the Proving Ground and the community
- the likelihood that the item will be funded in the absence of Alliance support
- the degree to which the Army has accomplished essential internal actions in support of the item
- the probability that our efforts will result in a successful outcome

For each of the selected items the Alliance and Van Scoyoc Associates, who support us in Washington, prepare a background paper of three to four

pages for the Congressional delegation. In cases where the delegation staff request it, we also draft letters and fill in required forms for the members to submit to the appropriations committees. As the budget process proceeds, we will respond to questions from the delegation and budget committee staff.

The items we are supporting for next year are more numerous and generally smaller than those we had for the current year: ideally we would have only five to seven of them, so as not to dilute the attention given to each one. All of these items are needed, however, and each of them has potential for impact far out of proportion to its cost. Our requests for the 2003 federal fiscal year are –

<u>Military Construction</u>	<u>Organization</u>	<u>Request</u>
Information Services and Supercomputing Center (ISSC)	Army Research Lab	\$18.0M
Chemical Agent Reception Center	Edgewood CB Center	\$10.2M

**Department of Education Funding**

Science & Math Academy	Science & Tech Board	\$ 2.0M
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**Department of Defense Research and Development Funding**

Laser Sensor Continuation	PM NBC Defense	\$ 5.5M
Bioinformatics Continuation	Edgewood CB Center	\$11.5M
BDO/Technology Interchange	Business Dev Office	\$ 1.6M
Knowledge Base Management	Army Research Lab	\$10.0M
Physics of Failure	AMSAA	\$ 5.0M
CB Mass Spectrometer	Edgewood CB Center	\$10.0M

The Army Research Laboratory contingent at APG has the world's 13th largest supercomputer, but it is housed in facilities that date back to before 1965. The ARL has been seeking a modern facility ("ISSC," the Information Systems and Supercomputing Center) for more than ten years, but each year it has slipped further into the future. Plans to expand the computing capability would, if accomplished, make it the sixth largest computer. At present, however, both the computing capability and the space to house it are saturated. Two roles of the APG computing activity illustrate its importance: it is the only Department of Defense supercomputer used for processing classified information, and an important role of the staff is intrusion detection for a significant portion of DOD



computer networks. The Congressional delegation therefore are seeking to have it moved up from the 2005 military construction budget to the FY03 budget.

The chemical agent reception center is needed for two functions. First, since the terrorist events of late 2001 the number of suspect chemical and biological agent samples that must be analyzed has greatly expanded, and even a single suspected large-scale agent release would result in thousands of samples. To cope with the workload that presents, a modern facility using robotic systems is needed to inactivate the samples, make them safe for analysis in analytical laboratories, and when needed archive them for forensic and law enforcement purposes. Secondly, an existing "chemical transfer facility" is the only source for chemical agent reference standards used throughout the country in developing chemical agent protection equipment and procedures. The foundation of the facility is crumbling due to water seepage; in recent years \$3 million has been spent to remedy the problem, without success. As one measure of the impact that would occur if this facility becomes inoperable, the US chemical weapons destruction program would be halted because of the lack of standards for the calibration of instruments at the destruction sites. For these reasons the Congressional delegation is seeking to advance this military construction program from the FY05 to the FY03 budget.

The science and math academy is a re-titling of the magnet school. This may be the most important of all Alliance initiatives, in that it elicits great interest from the "man in the street" members of the community and in the long term may be the single best thing we could do for APG. It is also, unfortunately, the most problematic of all these items for funding. Even if our Congressional representatives are successful in obtaining these federal funds, they can be used only for technology and manhours; required "bricks and mortar" modifications to the high school for the academy activity will have to be funded from other sources.

The Congressional delegation requested the laser sensor for reconnaissance vehicles (known as "LISA") be funded at \$8 million in the FY02 budget and actually secured \$2.5 million. The remaining \$5.5 million is still needed and is being requested for FY03. Similarly, the APG-Virginia Tech bioinformatics effort requires funding for continuation next year. Last year the president of Virginia Tech told Senator Warner this effort was the highest priority effort for the university, and it has become even more important with the post-911 anthrax events.

Most military installations, particularly those with research and development activities, have some type of business development office to foster joint efforts between government and industry. The APG business development office, or BDO, is presently funded by "contributions" from APG mission organizations for technology transfer activities. That makes its existence uncertain and draws funds away from mission programs. The FY03 initiative on "BDO/Technology Interchange Support" seeks funds to sustain the office on a

more stable basis. A particular Alliance interest is enhancement of the office so that it can give greater emphasis to the best use of real estate assets and better equip the post to deal with potential commercial and other-agency partners.

As sensors and intelligence systems become more sophisticated, the military commander's problem of "information overload" becomes more acute. The knowledge base management funding we seek will support a joint effort of the Army Research Laboratory and Morgan State University to make use of data mining, advanced data discovery software, and visualization technologies in a knowledge fusion center at the Proving Ground.

Approximately 60 percent of weapon system costs are for logistics support, and system reliability directly impacts almost all of the logistics support cost drivers. "Physics of failure" funding will support a program of the Proving Ground's Army Materiel Systems Analysis Activity, teamed with several in-state and out-of-state universities, to use computed-aided engineering, computer modeling, and focused test and evaluation to determine and rectify failure modes for key components of military equipment. Knowledgeable observers believe this area has the potential for cost savings of billions of dollars.

The CB (chemical-biological) mass spectrometer is a new item for Alliance support. It has potential to almost instantaneously detect and identify all chemical and biological agents. The Army has funding to produce a small number of the devices, and it is a proven chemical agent detector, but additional R&D is needed to provide confidence in the system as an accurate and reliable biological agent detector. Those are the funds being requested. As with several of our interests for FY03, the CB mass spectrometer has direct applicability to the homeland security needs so clearly demonstrated by the anthrax problems of late last year.

All of these requirements are solidly in the best interest of the nation and the Proving Ground, but it would be unrealistic to assume they all will be funded. Our 85 per cent success rate for 2002 was extraordinarily high, a pleasant aberration that cannot be expected each year.

**The total value of the budget initiatives the Alliance is supporting for the federal fiscal year 2003 budget is \$73.8 million.**



## MAJOR LONG-TERM ACTIONS

This area of Alliance activity is generally not tied to the annual budget cycle, and work is required over a period of several years to bring the efforts to conclusion. Initiatives of this type represent the kind of effort that was most clearly envisioned for the Alliance when it was initiated. The efforts in this category are as follows.

★ **Location of Army Test and Evaluation Command (ATEC) Headquarters.** In 1999 the Alliance undertook a major effort to seek the relocation of ATEC headquarters from leased space in Alexandria, VA, to Aberdeen Proving Ground. We were unsuccessful, in that the Secretary of the Army at that time issued a decision that the headquarters would remain in leased space in Alexandria, Virginia, at an annual cost of \$2.3 million. Co-located with the headquarters is one-half of one of the ATEC subordinate commands, the Army Evaluation Center, with the other half, about 150 people, located at Aberdeen Proving Ground. With a new administration and the events of last September, the ATEC headquarters is now seeking relocation to the security provided by a large military installation. They have requested construction of a \$15 million headquarters facility at Fort Belvoir, and that project is presently scheduled for funding in fiscal year 2007. We have assembled information demonstrating that the headquarters and the consolidated Army Evaluation Center could be moved into existing facilities at APG within 17 months and with a savings of \$23.3 million in lease fees and construction costs. We are hopeful that ongoing Army deliberations will result in the obvious course of action without further delay, and that they will use this opportunity to establish a more focused, efficient center of testing and evaluation excellence at APG. As there is no middle ground on this matter – APG either gains or loses a significant number of manpower positions and the momentum of improved testing organization – both the Alliance and the Congressional delegation are intensely interested in the outcome.

★ **State Department Counter-Terrorism and Security Training (CAST) Center.** For more than two years the Alliance has assisted State Department officials in becoming familiar with the Proving Ground and the Congressional delegation staff by providing information on the program. For the first time, funding has been included in the President's budget submission to Congress for construction of the facility. If that proposal proceeds satisfactorily through the budget process, half of our task on the CAST will have been completed. It will still be necessary to assist the Congressional delegation in ensuring that political pressures do not deflect the program from its optimal location at Aberdeen Proving Ground. We estimate this will require active effort for at least the next year.

★ **Base Realignment and Closure (BRAC).** Since the last Alliance annual report the administration and Congress have agreed to have a single round of base realignment and closure for the Department of Defense in the year 2005. Although the program has been re-titled as the "Efficient Facilities Initiative," the

objectives remain the same as in previous BRAC rounds. It has been apparent that other states and localities have been mustering forces for more than two years to protect their military installations. It appears likely that the Army and the other military services have already begun drafting lists of proposed base closures and organization relocations and reconfigurations. We remain firm in the belief that there is no risk that Aberdeen Proving Ground will be considered for closure. We also believe, however, that the diversity of relatively small, primarily technical organizations at the Proving Ground – 61 of them at last count – significantly elevates the risk of losing organizations in the realignment aspects of BRAC. As the efficient facilities initiative unfolds, it will be necessary to guard against ill-considered, sometimes hastily made decisions and the potential impact of political pressures unequalled in any other area of Department of Defense affairs. There is a basis for belief that the Proving has an opportunity to gain, rather than lose, in BRAC actions, but there is no basis for complacency.

The Maryland Department of Business and Economic Development is leading a statewide effort to assemble information for the BRAC process and has chosen the Alliance as a vehicle for contracting commercial assistance in that effort. The DBED has organized a system of quarterly meetings on BRAC matters with the Maryland Congressional delegation and, together with other Alliance-like organizations, the Army Alliance participates in those. BRAC will become an increasing factor in Alliance operations during the coming year.



**Paper and CD-ROM forms of an Alliance-prepared booklet on Aberdeen Proving Ground are available to sponsors and APG organizations for distribution at meetings and to visitors.**



## SUPPORTING ACTIVITIES

In addition to initiatives that directly influence the well being of the Proving Ground, the Alliance performs a variety of other activities essential to our mission. Some representative examples are –

**Brochure on Aberdeen Proving Ground.** At about the turn of the year we published a booklet describing the Proving Ground in terms of the theme, "...the Army's technology center...a national technology asset." It has been provided in CD-ROM as well as paper form to the APG Business Development Office and local businesses for distribution to visitors and at meetings.

**Presentations, Briefings, and Meetings.** These diverse activities have included numerous meetings with Proving Ground personnel and the Congressional staff, meetings with local and national companies seeking support for their efforts, and a wide range of presentations in our role of informing the community of the importance of Aberdeen Proving Ground.

**Update for the Maryland Delegation Staff.** On 19 February the Alliance Board hosted at the HEAT Center its annual meeting to inform the Congressional delegation staff of needs and concerns at the Proving Ground. We again met with the staff, in Washington, on 6 May.

**Alliance Newsletter.** The Alliance newsletter has become a routine means of maintaining contact with our sponsors, and it allows us to cover our efforts in less detail at meetings. Distributed by postal mail, electronic mail, and at meetings, the newsletter is available to anyone interested in our program.

**Washington Support.** Van Scoyoc Associates have been an integral and increasingly effective part of Alliance operations since the beginning of our relationship. In this third year of our association, their greater role in assembling our annual budget initiatives has eased the workload that process presents and improved the quality of the product. Cypress International is our second source of Washington support, and in their first year of addressing our efforts we have used them almost solely on the issue of Army Test and Evaluation Command location. As we draw closer to the 2005 BRAC we hope to apply their efforts in that area.

**During the past 12 months members of the Alliance Board of Directors participated in 86 meetings and presentations in the local area, Baltimore, Washington, Annapolis, Carderock, and Virginia.**



## **SUCCESS, CHANGE, AND UNCERTAINTY**

By any measure this past year has been a highly successful one for Aberdeen Proving Ground and the Army Alliance. For the Proving Ground, 2002 has been a year when budgets have increased and groundbreaking is being done on four new buildings with a composite value of more than \$60 million. For the Alliance, our success in supporting the Proving Ground has exceeded our hopes. We have become a recognized factor in the community, and it is now commonplace to answer the telephone and have the caller say, "We were advised to contact the Alliance." Unfortunately, we cannot relax and relish past successes. At no time in memory have there so many proposals for change in the organization of the military establishment or a comparable level of uncertainty on matters that impact the Proving Ground. As we close out the 2001-2002 year of Alliance operation, we see the following —

- We continue to await an Army decision on the location of ATEC – a decision that will have major, permanent impact on the organizational health of the Aberdeen Area of the Proving Ground.
- Acquisition of the State Department CAST for the Proving Ground is far from definite, and as budgeting for that facility comes closer to reality the possibility of political considerations drawing it off track will increase.
- The prospect of BRAC, with all its risks and turmoil, is drawing nearer.
- The Army is poised to implement on October 1 a centralized installation management system that will result in the APG garrison commander reporting not to the senior Army Materiel Command commander on post, but to a regional commander located at Fort Monroe.
- Within the Army Materiel Command, consideration is being given to establishment of a "science and technology command," with the prospect that the Edgewood Chemical and Biological Center and Army Research Laboratory elements would be part of it, and be controlled by a HQ otherwise unrelated to the Proving Ground.
- The Office of the Secretary of Defense and some in Congress are proposing to take the test and evaluation elements out of the Army and the other services and centralize management of them directly under OSD.
- The recent redistricting of the state of Maryland changes the nature of the House of Representatives component of our Congressional delegation; it appears the Proving Ground and its personnel who live off post will be the interest of three congressmen rather than primarily one as in the past. This seems likely to be advantageous, but it requires formation of new relationships.



- Partnering of military installations with civilian developers and industry for the best use of installation real property assets and reduction of base operations costs is current DOD policy, the wave of the future, and perhaps a factor in BRAC considerations, yet the opportunity is essentially untapped at APG.
- The Alliance itself, a volunteer, theoretically spare-time operation, is stretched thin in accomplishing its objectives, and – in view of all the above – is likely to face far more demanding needs in the months and years to come.

Events of the next three years will determine the future of Aberdeen Proving Ground for decades into the future. It has been said of the scions of a famous political family, “They not only had to do well, they were expected to make it look easy.” We feel the Alliance has done well, but we have yet to find the key to making it easy. The topics discussed in previous sections of this report illustrate that many of our objectives can come to fruition only with effort over several years. That alone creates a tendency toward steadily increasing demands on the Alliance program. When one adds to that the needs of these challenging times, it is clear that the Alliance will not lack for opportunities to support Aberdeen Proving Ground. Our role depends on competency, credibility, and availability. In return for the continuing support of our granting agencies and our corporate and individual sponsors, we will give our best effort to maintain those attributes and be a major influence in the well-being of Aberdeen Proving Ground and the Northeastern Maryland region.



**Scenes from the December 2001 Alliance breakfast meeting.**



# ALLIANCE SUPPORT

Financial support of the Army Alliance is open for participation by any person or organization that supports our goals and objectives. Our contribution levels allow all interested parties to participate to the extent of their ability. Contributions to the Alliance are not deductible for tax purposes as charitable contributions, but may be submitted as a business expense. The contribution categories are as follows.

★ ★ ★ ★	sponsor	\$5,000 or more
★ ★ ★	sponsor	\$2,000 or more
★ ★	sponsor	\$500 or more
★	sponsor	\$50 or more *

\* Open only to individuals

## GRANTING AGENCIES

The Alliance benefits from the support of six government agencies. The following organizations have supported the Alliance's efforts in many ways, including extensive personnel assistance in addition to significant financial grants. It is gratifying that some of the agencies have increased their support for each year of our operation.

**Maryland Department of Business  
and Economic Development**

**Harford County Government**

**Cecil County Government**

**City of Aberdeen**

**City of Havre de Grace**

**Town of Bel Air**



## **CORPORATE SPONSORS**

Financial assistance from our corporate sponsors, together with grants from our supporting government organizations, is essential to the existence of the Alliance. In addition to financial assistance, several of our corporate sponsors demonstrate their commitment to the success of this region with supplies, manpower, and facilities in support of the Alliance.

☆☆☆☆ SPONSORS ☆☆☆☆

**Battelle Memorial Institute**

**Dynamic Science, Inc.**

**EAI Corporation**

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**Four Points Sheraton Hotel**

**Geo-Centers, Inc.**

**Harford County Association of Realtors, Inc.**

**Harford Bank**

**Hess Hotel Group**

**OptiMetrics, Inc.**

**SciTech Services**

**Smiths Detection - Edgewood**

**University of Maryland**



## ★ INDIVIDUAL SPONSORS ★

Individual sponsors are an important component of the Alliance in that their participation serves as a measure and illustration of the breadth of community support for our objectives.

**Roy Albert**

**Don Behringer**

**Franklin M. Bradley**

**Joe Brooks**

**Roger Brown**

**Denise Carnaggio**

**John Carrico**

**Eugene C. Chandler**

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**Charles Solloway**

**Joe Swisher**

**Paul A. Tennant**

**William Yeakel**



## **ARMY ALLIANCE 2001-2002 LEADERSHIP**

The members of the Alliance board of directors are elected to three-year terms at the annual dinner meeting in June of each year. Following that meeting the board elects its officers to annual, renewable terms.

### **Board of Directors**

<b>Bill Richardson (President)</b>	<b>Wyett Colclasure (Vice President)</b>
<b>Denise Carnaggio (Secretary)</b>	<b>Robert L. Johnson (Treasurer)</b>
<b>Don Behringer</b>	<b>Paul Gilbert</b>
<b>Larry Harris</b>	<b>James C. Kelton</b>
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<b>William B. Seccurro</b>	

### **Liaison**

**BG J.M. "Mike" Hayes USMC (Ret)**

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